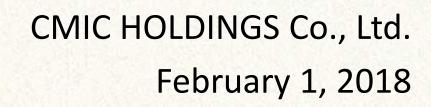




# Overview of Financial Results for the 1<sup>st</sup> Quarter FY2018



#### **Business segments and group companies**

| Dasiii                 | coo ocginicitio ana group companico  | · indicates anniated company   |  |  |  |
|------------------------|--|--|--|--|--|
| Segment                | Products and services  | CMIC Group companies (as of end of Dec. 2017)  |  |  |  |
| CRO<br>Business        | Services related to pharmaceutical development support, analytical chemistry services, and healthcare for pharmaceutical companies, and BPO and personnel services for the pharmaceutical industry   | CMIC HOLDINGS Co., Ltd. CMIC Co., Ltd. CMIC-PMS Co., Ltd. CMIC ShiftZero K.K. CMIC Korea Co., Ltd. CMIC ASIA-PACIFIC, PTE. LTD. CMIC ASIA PACIFIC (MALAYSIA) SDN. BHD. CMIC Asia-Pacific (Hong Kong) Limited CMIC ASIA-PACIFIC (PHILIPPINES), INC. CMIC (Beijing) Pharmaceutical Services Co., Ltd. CMIC (Beijing) Co., Ltd. CMIC (Beijing) Co., Ltd. CMIC, INC. CMIC (Suzhou) Pharmaceutical Technology Co., Ltd. CMIC Career Co., Ltd. |  |  |  |
| CDMO<br>Business       | Services related to drug formulation development and manufacturing support, from formulation design to investigational new drug manufacturing to commercial production of ethical drugs and nonprescription drugs for pharmaceutical companies | CMIC CMO Co., Ltd. CMIC CMO Korea Co., Ltd. CMIC CMO USA Corporation CMIC JSR Biologics Co., Ltd.*   |  |  |  |
| CSO<br>Business        | Services provided to pharma companies related to sales & marketing support   | CMIC Ashfield Co., Ltd. MDS-CMG, Inc.*   |  |  |  |
| Healthcare<br>Business | Support services primarily for medical institutions and treating, maintaining, and promoting the health of patients and general consumers, such as SMO services and healthcare information services  | Site Support Institute Co., Ltd. CMIC Healthcare Co., Ltd. CMIC VIETNAM COMPANY LIMITED  |  |  |  |
| IPM<br>Business        | Provision of new business solution to pharmaceutical companies that combines the system to support all value chains and manufacturing authorization and other licenses (intellectual properties) held by CMIC Group                            | CMIC HOLDINGS Co., Ltd. CMIC CMO Co., Ltd. OrphanPacific, Inc.   |  |  |  |

#### Main initiatives of the current term



#### **Execution of Project Phoenix**

- ✓ Expansion of solution business through PVC model
- ✓ Promoted the activities of cross organizational team "Hayabusa (Falcon)" towards agile management
- ✓ Work style reforms: Company-wide introduction of "Telework program" to promote various ways of working

#### **CRO Business**

- ✓ Participated in the Technology Consortium aiming at the clinical application of platelet preparations derived from human iPS cells
- ✓ Enhanced analytical services for Nucleic acid drugs, expected as candidates for next-generation drugs.
- ✓ Started services to support generic drug application for approval in China

#### **CDMO Business**

✓ Built a new injection building outfitted with state-of-the-art equipment at the Ashikaga plant to increase orders to manufacture anti-cancer drugs

#### **CSO** Business

✓ Provision of comprehensive commercial solution that combines various services

#### **Healthcare Business**

- ✓ Launched services to support spinal muscular atrophy (SMA) patients together with Biogen and Welby
- ✓ Expanded new service models such as Medical Concierge Services

#### **IPM Business**

✓ Transferred domestic manufacturing and marketing license from Novartis for hypertension drug "Rasilez Tablets ® (Aliskiren Fumarate) 150mg"

## Consolidated income statement (overview)

| BA | A | 4  |   |   |
|----|---|----|---|---|
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|    | 0 | 87 | 6 | - |

|   | 2017/1Q      |                   | 2018/1Q      |                   |               |                   |
|---|--------------|-------------------|--------------|-------------------|---------------|-------------------|
|   | Amount       | Composition ratio | Amount       | Composition ratio | YoY<br>change | Percent<br>change |
|   | (¥ millions) | (%)               | (¥ millions) | (%)               | (¥ millions)  | (%)               |
| Sales   | 15,389       | 100.0             | 16,637       | 100.0             | 1,248         | 8.1               |
| Operating income                              | 501          | 3.3               | 1,013        | 6.1               | 512           | 102.0             |
| Ordinary income                               | 619          | 4.0               | 1,035        | 6.2               | 415           | 67.1              |
| Profit attributable<br>to owners of<br>parent | 200          | 1.3               | 544          | 3.3               | 343           | 170.9             |
| Earnings per<br>share                         | ¥10.74       |                   | ¥29          | .09               |               |                   |

## Breakdown of Non-operating income and expenses /Extraordinary losses



|   |         |         |  | (¥ m    | nillions) 🔪 🏽 |
|---|---------|---------|--|---------|---------------|
|   | 2017/1Q | 2018/1Q |  | 2017/1Q | 2018/1Q       |
| Non-operating income  | 180     | 59      | Extraordinary losses                         | 102     | 18            |
| Foreign exchange gains  | 153     | 26      | Loss on sales of non-<br>current assets      | 21      | _             |
| Interest income   | 8       | 1       | Loss on retirement of                        | 9       | 13            |
| Share of profit of entities accounted for using equity method | _       | 16      | non-current assets                           | 3       | 13            |
| Other   | 18      | 14      | Provision of allowance for doubtful accounts | 70      | _             |
|   |         |         | Loss on valuation of investment securities   | _       | 4             |
| Non-operating expenses  | 62      | 37      | investment securities                        |         |               |
| Interest expenses   | 30      | 28      |  |         |               |
| Share of loss of entities accounted for using equity method   | 6       | _       |  |         |               |
| Other   | 24      | 9       |  |         |               |

| Sales & Operating income by segment |                  |                                |                                |                        |                    |  |  |
|-------------------------------------|------------------|--------------------------------|--------------------------------|------------------------|--------------------|--|--|
|                                     |                  | 2017/1Q<br>Amount (¥ millions) | 2018/1Q<br>Amount (¥ millions) | Change<br>(¥ millions) | Percent change (%) |  |  |
| CRO Business                        | Sales            | 7,677                          | 9,012                          | 1,334                  | 17.4               |  |  |
| CRO Busilless                       | Operating income | 1,157                          | 1,812                          | 655                    | 56.7               |  |  |
| CDMO                                | Sales            | 3,233                          | 3,586                          | 353                    | 10.9               |  |  |
| Business                            | Operating income | (192)                          | (184)                          | 7                      | _                  |  |  |
| CCO Dusinoss                        | Sales            | 1,711                          | 1,675                          | (35)                   | (2.1)              |  |  |
| CSO Business                        | Operating income | 83                             | 56                             | (27)                   | (32.6)             |  |  |
| Healthcare                          | Sales            | 2,056                          | 1,739                          | (317)                  | (15.4)             |  |  |
| Business                            | Operating income | 194                            | 149                            | (45)                   | (23.4)             |  |  |
| IDM Pusings                         | Sales            | 764                            | 746                            | (18)                   | (2.4)              |  |  |
| IPM Business                        | Operating income | 1                              | (65)                           | (66)                   | _                  |  |  |
| Adjustments                         | Sales            | (54)                           | (122)                          | (67)                   | -                  |  |  |
| Adjustments                         | Operating income | (742)                          | (755)                          | (12)                   | _                  |  |  |
| Consolidated                        | Sales            | 15,389                         | 16,637                         | 1,248                  | 8.1                |  |  |

501

Operating income

Consolidated

512

1,013

102.0

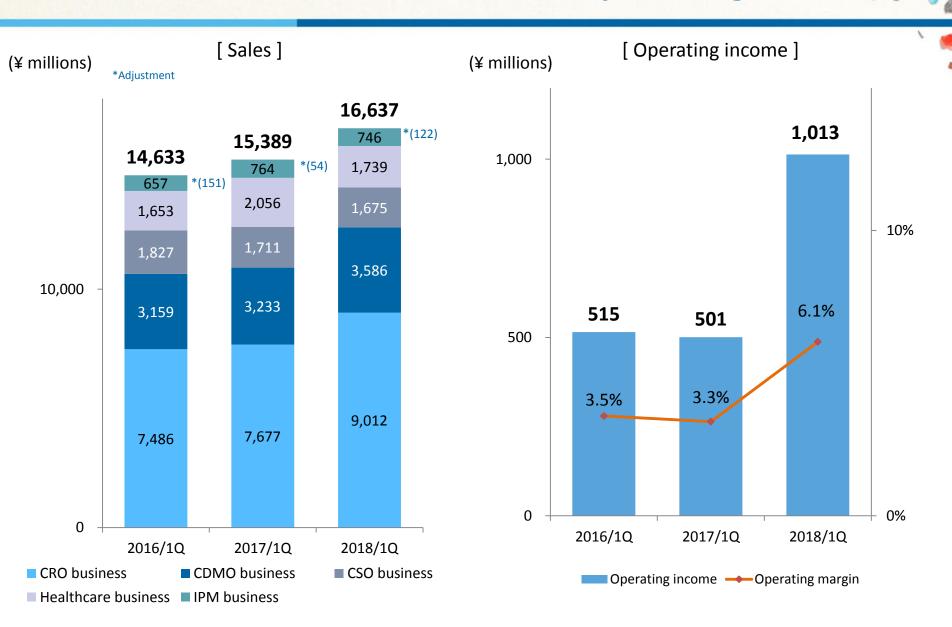
## **Orders received / Backlog**

|                        | 2017/1Q            |              | 2018/1Q            |                   |              |                   |
|------------------------|--------------------|--------------|--------------------|-------------------|--------------|-------------------|
|                        | Orders<br>received | Backlog      | Orders<br>received | Percent<br>change | Backlog      | Percent<br>change |
|                        | (¥ millions)       | (¥ millions) | (¥ millions)       | (%)               | (¥ millions) | (%)               |
| CRO Business           | 13,789             | 51,719       | 10,479             | (24.0)            | 56,440       | 9.1               |
| CDMO Business          | 3,519              | 3,593        | 3,523              | 0.1               | 3,582        | (0.3)             |
| CSO Business           | 1,045              | 4,929        | 1,663              | 59.1              | 3,084        | (37.4)            |
| Healthcare<br>Business | 1,999              | 9,448        | 1,606              | (19.7)            | 9,054        | (4.2)             |
| Total                  | 20,354             | 69,690       | 17,272             | (15.1)            | 72,161       | 3.5               |

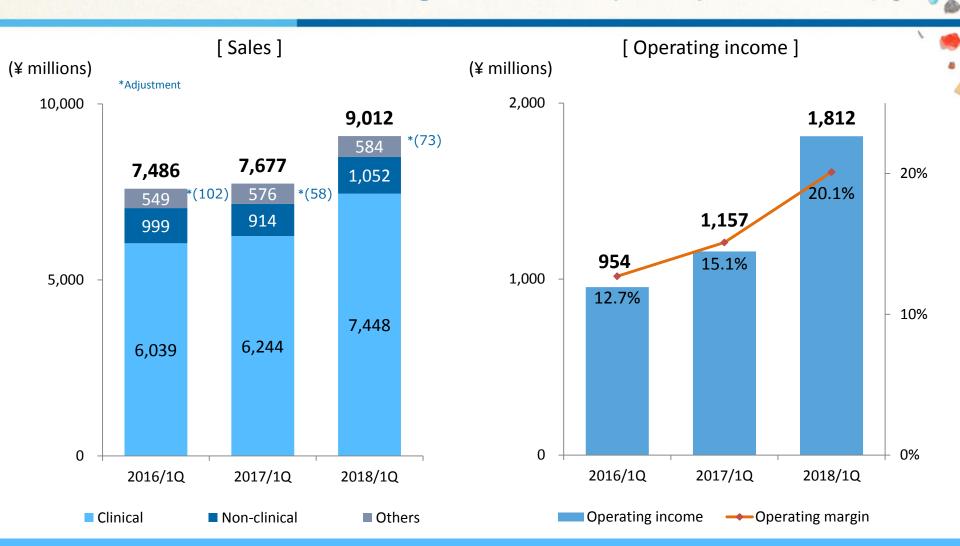
<sup>•</sup> Accounts for only the backlog of firm CDMO business orders. There is customer demand for scheduled orders but these are different from firm orders so we have not included these in the backlog.

<sup>•</sup>Order status is not included for IPM Business because its business conditions are different from those of contract business.

## Trend in consolidated Sales & Operating income.

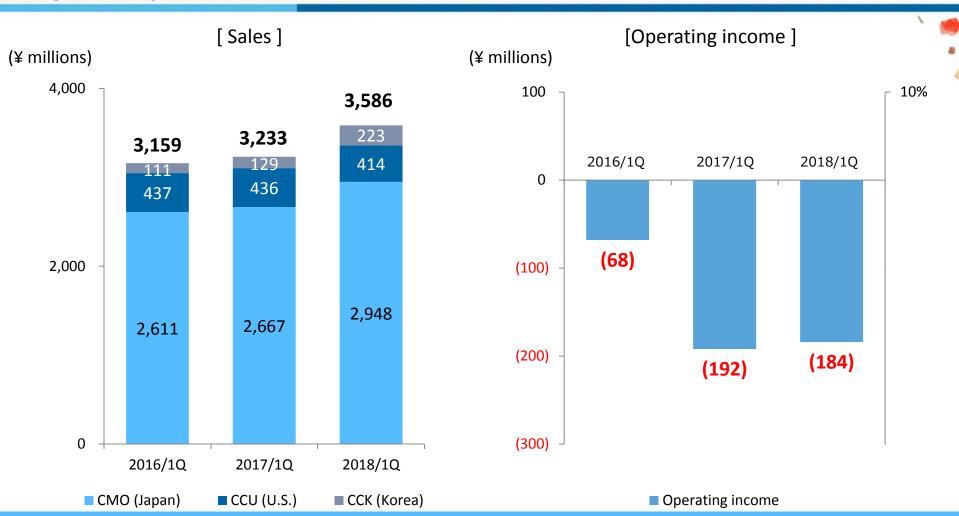


## **Contract Research Organization (CRO) Business**



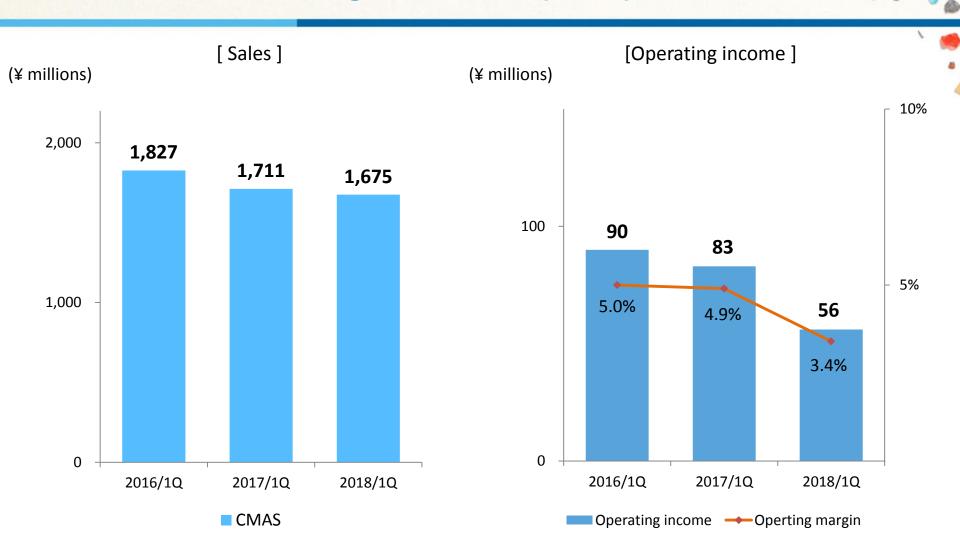
Secured human resources to meet robust demand in clinical services and studied the feasibility of post-marketing support business utilizing clinical research and database. For non-clinical services, Japan-US collaboration was enhanced to support Japanese companies entering the US market. Provided drug discovery support for next-generation drugs including nucleic acid drugs and regenerative medicine. Sales and operating income exceeded those from the same period of the previous year thanks to robust growth in new and existing contracts.

## **Contract Development Manufacturing Organization** (CDMO) Business



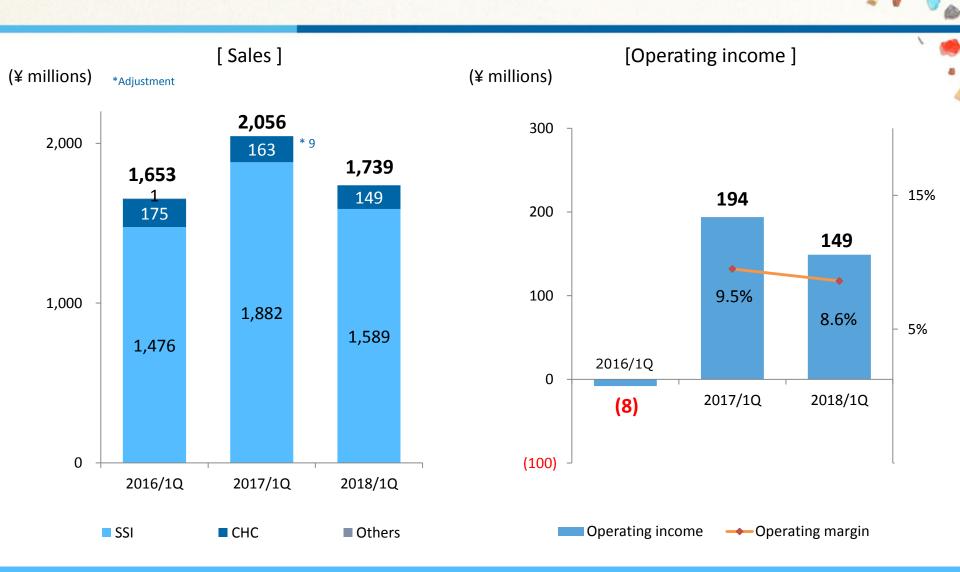
Continued an effort to establish a low-cost production structure in the pursuit of productivity and efficiency through total service provision for drug manufacturing. Focused on the preparation towards the full-scale operation of the new injection building. Sales and operating income exceeded those from the previous consolidated fiscal year thanks to robust growth in new and existing contract manufacturing projects, but operating loss was unchanged from the previous corresponding period due to start-up expenses for the new injection building in Ashikaga, which incurred before the business is running.

## **Contract Sales Organization (CSO) Business**



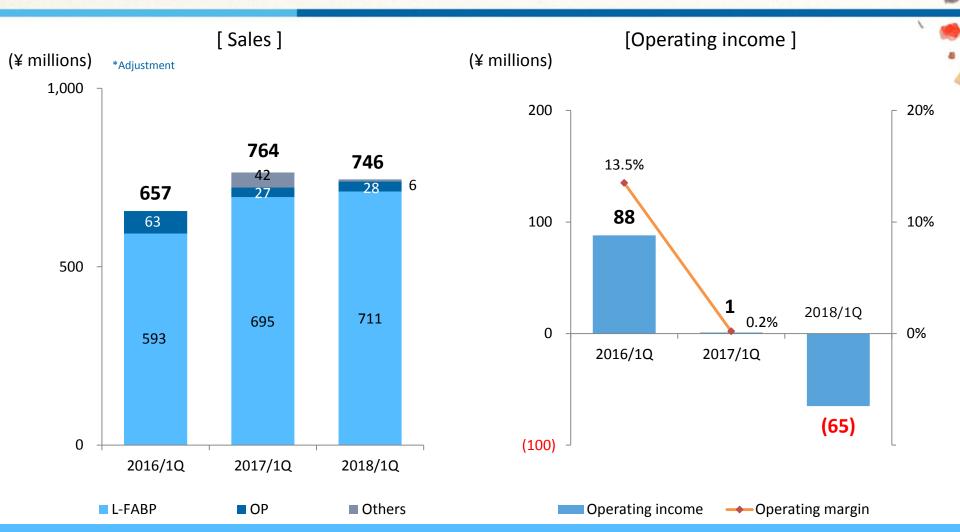
CMIC Ashfield Co., Ltd. has worked steadily to strengthen its capacity to take new orders and move through existing projects, they are also providing comprehensive commercial solution that combines various services to meet customer demands. Sales and operating income are below the prior year level due to outsourcing needs of MR dispatch business facing the adjustment phase, but order intake exceeded those from the previous consolidated fiscal year.

#### **Healthcare Business**



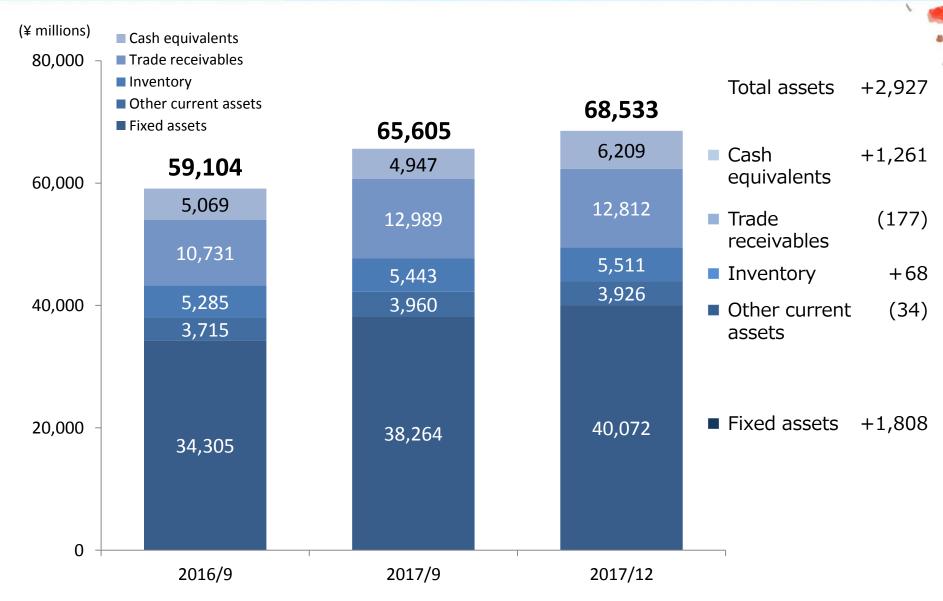
Site Support Institute Co., Ltd. has acquired new orders and provided new services such as Medical Concierge Services. Sales and operating income are below that of the same period last year due to losing some large-scale projects we had in the same period last year.

## **Innovative Pharma Model (IPM) Business**

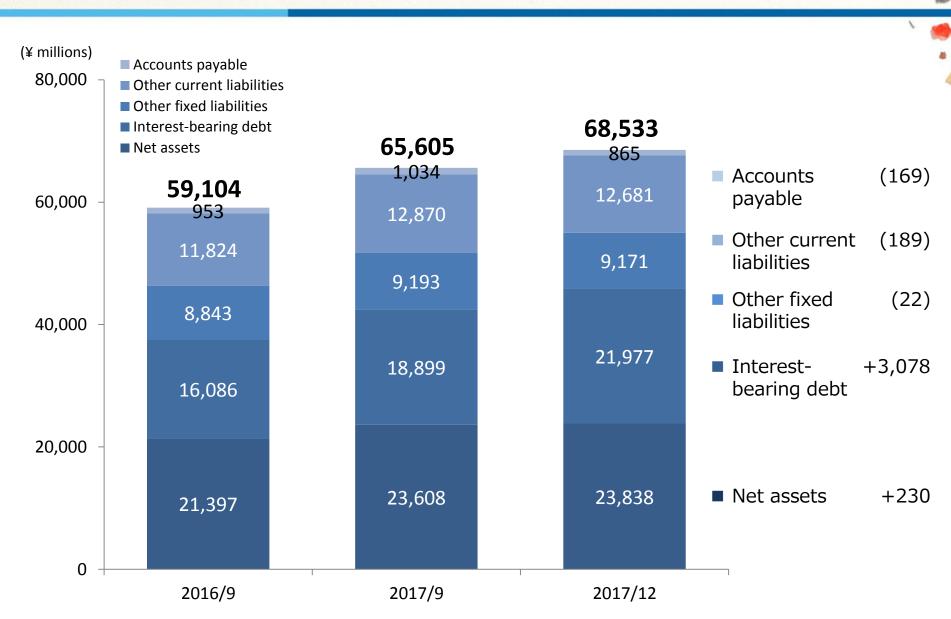


Strengthened IPM business foundation through provision of IPM platform such as selling orphan drugs including the products developed in-house and supporting foreign companies entering the Japanese market. Expanded the market and strengthen promotions of the kidney disease biomarker "human L-type fatty acid-binding protein (L-FABP) kit". Sales and operating income were lower than that of the same period last year due to sales promotion expenses for "Zanmira Nail" (toe nail repair solution). Continued to expand our business scale through provision of new solutions towards positive turnaround of sales.

## **Balance sheet (assets)**



### **Balance sheet (liabilities and net assets)**



#### Cautionary statement:

This material includes forward-looking statements based on assumptions and beliefs in light of the information currently available to management, and is subject to significant risks and uncertainties. Actual financial results may vary materially from the content of this material depending on a number of factors. While this material contains information on pharmaceuticals (including compounds under development), this information is not intended to make any representations or advertisements regarding the efficacy or effectiveness of their preparations, promote any kind of unapproved uses, nor provide medical advice of any kind.

